

# Managing Multiple Tasks in Complex, Dynamic Environments

Michael Freed  
NASA Ames Research Center  
mfreed@mail.arc.nasa.gov

## Abstract

Sketchy planners are designed to achieve goals in realistically complex, time-pressured, and uncertain task environments. However, the ability to manage multiple, potentially interacting tasks in such environments requires extensions to the functionality these systems typically provide. This paper identifies a number of factors affecting how interacting tasks should be prioritized, interrupted, and resumed, and then describes a sketchy planner called APEX that takes account of these factors when managing multiple tasks.

## Introduction

To perform effectively in many environments<sup>?</sup>, an agent must be able to manage multiple tasks in a complex, time-pressured, and partially uncertain world. For example, the APEX agent architecture described below has been used to simulate human air traffic controllers in a simulated aerospace environment (Freed and Remington, 1997). Air traffic control consists almost entirely of routine activity; complexity arises largely from the need to manage multiple tasks. For example, the task of guiding a plane to landing at a destination airport typically involves issuing a series of standard turn and descent authorizations to each plane. Since such routines must be carried out over minutes or tens of minutes, the task of handling any individual plane must be periodically interrupted to handle new arrivals or resume a previously interrupted plane-handling task.

Plan execution systems (e.g. Georgoff and Lansky, 1988; Firby, 1989; Cohen et al., 1989; Gat, 1992; Simmons, 1994; Hayes-Roth, 1995; Pell, et al., 1997), also called *sketchy planners*, have been designed specifically to cope with the time-pressure and uncertainty inherent in these kinds of environments. This paper discusses a sketchy planner called APEX which incorporates and builds on multitask management capabilities found in previous systems.

## Multitask Resource Conflicts

The problem of coordinating the execution of multiple tasks differs from that of executing a single task because tasks can interact. For example, two tasks interact benignly when one reduces the execution time, likelihood of failure, or risk of some undesirable side effect from the other. Perhaps the most common interaction between routine tasks results from competition for resources.

An agent's cognitive, perceptual, and motor resources are typically limited in the sense that each can normally be used for only one task at a time. For example, a task that requires the *gaze* resource to examine a visual location cannot be carried out at the same time as a task that requires gaze to examine a different location. When separate tasks make incompatible demands for a resource, a *resource conflict* between them exists. To manage multiple tasks effectively, an agent must be able to detect and resolve such conflicts.

To resolve a resource conflict, an agent needs to determine the relative priority of competing tasks, assign control of the resource to the winner, and decide what to do with the loser. The latter issue differentiates strategies for resolving the conflict. There are at least three basic strategies (cf. (Schneider and Detweiler, 1988)).

**Shedding:** eliminate low importance tasks

**Delaying/Interrupting:** force temporal separation between conflicting tasks

**Circumventing:** select methods for carrying out tasks that use different resources

*Shedding* involves neglecting or explicitly foregoing a task. This strategy is appropriate when demand for a resource exceeds availability. For the class of resources we are presently concerned with, those which become blocked when assigned to a task but are not depleted by use, demand is a function of task duration and task temporal constraints. For example, a task can be characterized as requiring the gaze resource for 15 seconds and having a completion deadline 20 seconds

hence. Excessive demand occurs when the combined demands of two or more tasks cannot be satisfied. For example, completion deadlines for two tasks with the above profile cannot both be satisfied. In such cases, it makes sense to abandon the less important task.

A second way to handle a resource conflict is to *delay or interrupt* one task in order to execute (or continue executing) another. Causing tasks to impose demands at different times avoids the need to shed a task, but introduces numerous complications. For example, deferring execution can increase the risk of task failure, increase the likelihood of some undesirable side-effect, and reduce the expected benefit of a successful outcome. Mechanisms for resolving a resource conflict should take these effects into account in deciding whether to delay a task and which should be delayed.

Interrupting an ongoing task not only delays its completion, but may also require specialized activities to make the task robust against interruption. In particular, handling an interruption may involve carrying out actions to stabilize progress, safely wind down the interrupted activity, determine when the task should be resumed, and then restore task preconditions violated during the interruption interval. Mechanisms for deciding whether to interrupt a task should take the cost of these added activities into account.

The third basic strategy for resolving a conflict is to *circumvent* it by choosing non-conflicting (compatible) methods for carrying out tasks. For example, two tasks A and B might each require the gaze resource to acquire important and urgently needed information from spatially distant sources. Because both tasks are important, shedding one is very undesirable; and because both are urgent, delaying one is not possible. In this case, the best option is to find compatible methods for the tasks and thereby enable their concurrent execution. For instance, task A may also be achievable by retrieving the information from memory (perhaps with some risk that the information has become obsolete); switching to the memory-based method for A resolves the conflict. To resolve (or prevent) a task conflict by circumvention, mechanisms for selecting between alternative methods for achieving a task should be sensitive to potential resource conflicts (Freed and Remington, 1997).

In addition to these basic strategies, conflicts can also be resolved by incorporating the tasks into an explicit, overarching procedure, effectively making them subtasks of a new, higher level task. For example, an agent can decide to timeshare, alternating control of a resource between tasks at specified intervals. Or instead,

conflicting tasks may be treated as conjunctive goals to be planned for by classical planning mechanisms. The process of determining an explicit coordinating procedure for conflicting tasks requires deliberative capabilities beyond those present in a sketchy planner. The present work focuses on simpler heuristic techniques needed to detect resource conflicts and carry out the basic resolution strategies described above.

## APEX

Our approach to multitask management has been incorporated into the APEX architecture (Freed, 1998) which consists primarily of two parts. The *action selection component*, a sketchy planner, interacts with the world through a set of cognitive, perceptual, and motor resources which together constitute *a resource architecture*. Resources represent agent limitations. In a human resource architecture, for example, the visual resource provides action selection with detailed information about visual objects in the direction of gaze but less detail with increasing angular distance. Cognitive and motor resources such as hands, voice, memory retrieval, and gaze are limited in that they can only be used to carry out one task a time

To control resources and thereby generate behavior, action selection mechanisms apply procedural knowledge represented in a RAP-like (Firby, 1989) notation called PDL (Procedure Definition Language). The central construct in PDL is a **procedure** (see figure 1), which includes at least an **index** clause and one or more **step** clauses. The index identifies the procedure and describes the goal it serves. Each step clause describes a subgoal or auxiliary activity related to the main goal.

The planner's current goals are stored as task structures on the planner's *agenda*. When a task becomes enabled (eligible for immediate execution), two outcomes are possible. If the task corresponds to a primitive action, a description of the intended action is sent to a resource in the resource architecture which will try to carry it out. If instead, the task is a non-primitive, the planner retrieves a procedure from the procedure library whose index clause matches the task's description. Step clauses in the selected procedure are then used as templates to generate new tasks, which are themselves added to the agenda. For example, an enabled non-primitive task {turn-on-headlights}<sup>1</sup> would retrieve a procedure such as that represented in figure 1.

---

<sup>1</sup> APEX has only been tested in a simulated air traffic control environment. The everyday examples used to describe its

In APEX, steps are assumed to be concurrently executable unless otherwise specified. The **waitfor** clause is used to indicate ordering constraints. The general form of a waitfor clause is (*waitfor* <eventform>\*) where eventforms can be either a procedure step-identifier or any parenthesized expression. Tasks created with waitfor conditions start in a pending state and become enabled only when all the events specified in the waitfor clause have occurred. Thus, tasks created by steps s1 and s2 begin enabled and may be carried out concurrently. Tasks arising from the remaining steps begin in a pending state.

```
(procedure
  (index (turn-on-headlights)
    (step s1 (clear-hand left-hand))
    (step s2 (determine-loc headlight-ctl => ?loc)
      (step s3 (grasp knob left-hand ?loc)
        (waitfor ?s1 ?s2))
      (step s4 (pull knob left-hand 0.4) (waitfor ?s3))
      (step s5 (ungrasp left-hand) (waitfor ?s4))
      (step s6 (terminate) (waitfor ?s5)))
```

**Figure 1 Example PDL procedure**

Events arise primarily from two sources. First, perceptual resources (e.g. vision) produce events such as (*color object-17 green*) to represent new or updated observations. Second, the sketchy planner produces events in certain cases, such as when a task is interrupted or following execution of an enabled **terminate** task (e.g. step s6 above). A terminate task ends execution of a specified task and generates an event of the form (*terminated* <task> <outcome>); by default, <task> is the terminate task's parent and <outcome> is 'success.' Since termination events are often used as the basis of task ordering, waitfor clauses can specify such events using the task's step identifier as an abbreviation – for example, (*waitfor (terminated ?s4 success) = (waitfor ?s4)*).

## Detecting Conflicts

The problem of detecting conflicts can be considered in two parts: (1) determining which tasks should be checked for conflict and when; and (2) determining whether a conflict exist between specified tasks. APEX handles the former question by checking for conflict between task pairs in two cases. First, when a task's non-resource preconditions (waitfor conditions) become satisfied, it is checked against ongoing tasks. If no conflict exists, its

---

behavior are for illustration and have not actually been implemented.

state is set to *ongoing* and the task is executed. Second, when a task has been delayed or interrupted to make resources available to a higher priority task, it is given a new opportunity to execute once the needed resource(s) become available – i.e. when the currently controlling task terminates or becomes suspended. The delayed task is then checked for conflicts against all other pending tasks.

Determining whether two tasks conflict requires only knowing which resources each requires. However, it is important to distinguish between two senses in which a task may require a resource. A task requires *direct control* in order to elicit primitive actions from the resource. For example, checking the fuel gauge in an automobile requires direct control of gaze. Relatively long-lasting and abstract tasks require *indirect control*, meaning that they are likely to be decomposed into subtasks that need direct control. For example, the task of driving an automobile requires gaze in the sense that many of driving's constituent subtasks involve directing visual attention.

Indirect control requirements are an important predictor of direct task conflicts. For example, driving and visually searching for a fallen object both require indirect control over the gaze resource, making it likely that their respective subtasks will conflict directly. Anticipated conflicts of this sort should be resolved just like direct conflicts – i.e. by shedding, delaying, or circumventing.

Resources requirements for a task are undetermined until a procedure is selected to carry it out. For instance, the task of searching for a fallen object will require gaze if performed visually, or a hand resource if carried out by grope-and-feel. PDL denotes resource requirements for a procedure using the PROFILE clause. For instance, the following clause should be added to the turn-on-headlights procedure described above:

```
(profile (left-hand 8 10))
```

The general form of a profile clause is (*profile* (<resource> <duration> <continuity>)\*). The <resource> parameter specifies a resource defined in the resource architecture – e.g. gaze, left-hand, memory-retrieval; <duration> denotes how long the task is likely to need the resource; and <continuity> specifies how long an interrupting task has to be before it constitutes a *significant interruption*. Tasks requiring the resource for an interval less than the specified continuity requirement are not considered significant in the sense that they do not create a resource conflict and do not invoke interruption-handling activities (as described further on).

For example, the task of driving a car should not be interrupted in order to look for restaurant signs near the side of the road, even though both tasks need to control gaze. In contrast, the task of finding a good route on a road map typically requires the gaze resource for a much longer interval and thus conflicts with driving. Note that an interruption considered insignificant for a task may be significant for its subtasks. For instance, even though searching the roadside might not interrupt driving per se, subtasks such as tracking nearby traffic and maintaining a minimum distance from the car ahead may have to be briefly interrupted to allow the search to proceed.

## Prioritization

Prioritization determines the value of assigning control of resources to a specified task. The prioritization process is automatically invoked to resolve a newly detected resource conflict. It may also be invoked in response to evidence that a previous prioritization decision has become obsolete – i.e. when an event occurs that signifies a likely increase in the desirability of assigning resources to a deferred task, or a decrease in desirability of allowing an ongoing task to maintain resource control. Which particular events have such significance depends on the task domain.

In PDL, the prioritization process may be procedurally reinvoked for a specified task using a primitive **reprioritize** step; eventforms in the step's waitfor clause(s) specify conditions in which priority should be recomputed. For example, a procedure describing how to drive an automobile would include steps for periodically monitoring numerous visual locations such as dashboard instruments, other lanes of traffic, the road ahead, and the road behind. Task priorities vary dynamically, in this case to reflect differences in the frequency with which each should be carried out. The task of monitoring behind, in particular, is likely to have a low priority at most times. However, if a driver detects a sufficiently loud car horn in that direction, the monitor-behind task becomes more important. The need to reassess its priority can be represented as follows:

```
(procedure
  (index (drive-car))
  ...
  (step s8 (monitor-behind))
  (step s9 (reprioritize ?s8)
    (waitfor (sound-type ?sound car-horn)
      (loudness ?sound ?db (?if (> ?db 30))))))
```

The relative priority of two tasks determines which gets control of a contested resource, and which gets shed,

deferred, or changed to circumvent the conflict. In PDL, task priority is computed from a **PRIORITY** clause associated with the step from which the task was derived. Step priority may be specified as a constant or arithmetic expression as in the following examples:

```
(step s5 (monitor-fuel-gauge) (priority 3))
(step s6 (monitor-left-traffic) (priority ?x))
(step s7 (monitor-ahead) (priority (+ ?x ?y)))
```

In the present approach, priority derives from the possibility that specific, undesirable consequences will result if a task is deferred too long. For example, waiting too long to monitor the fuel gauge may result in running out of gas while driving. Such an event is a *basis* for setting priority. Each basis condition can be associated with an importance value and an urgency value. *Urgency* refers to the expected time available to complete the task before the basis event occurs. *Importance* quantifies the undesirability of the basis event. Running out of fuel, for example, will usually be associated with a relatively low urgency and fairly high importance. The general form used to denote priority is:

```
(priority <basis> (importance <expression>)
  (urgency <expression>))
```

In many cases, a procedure step will be associated with multiple bases, reflecting a multiplicity of reasons to execute the task in a timely fashion. For instance, monitoring the fuel gauge is desirable not only to avoid running out of fuel, but also to avoid having to refuel at inconvenient times (e.g. while driving to an appointment for which one is already late) or in inconvenient places (e.g. in rural areas where finding fuel may be difficult). Multiple bases are represented using multiple priority clauses.

```
(step s5 (monitor-fuel-gauge)
  (priority (run-empty) (importance 6) (urgency 2))
  (priority (delay-to-other-task) (importance ?x)
    (urgency 3))
  (priority (excess-time-cost refuel) (importance ?x)
    (urgency ?y)))
```

The priority value derived from a priority clause depends on how busy the agent is when the task needs the contested resource. If an agent has a lot to do (workload is high), tasks will have to be deferred, on average, for a relatively long interval. There may not be time to do all desired tasks – or more generally – to avoid all basis events. In such conditions, the importance associated with avoiding a basis event should be treated as more relevant than urgency in computing a priority, thus ensuring that

those basis events which do occur will be the least damaging.

In low workload, the situation is reversed. With enough time to do all current tasks, importance may be irrelevant. The agent must only ensure that deadlines associated with each task are met. In these conditions, urgency should dominate the computation of task priority. The tradeoff between urgency and importance can be represented by the following equation:

$$\text{priority}_b = S \cdot I_b + (S_{\max} - S) U_b$$

S is subjective workload (a heuristic approximation of actual workload);  $I_b$  and  $U_b$  represent importance and urgency for a specified basis (b). To determine a task's priority, APEX first computes a priority value for each basis, and then selects the maximum of these values.

## Interruption Issues

A task acquires control of a resource in either of two ways. First, the resource becomes freely available when its current controller terminates. In this case, all tasks whose execution awaits control of the freed up resource are given current priority values; control is assigned to whichever task has the highest priority. Second, a higher priority task can seize a resource from its current controller, interrupting it and forcing it into a suspended state.

A suspended task recovers control of needed resources when it once again becomes the highest priority competitor for those resources. In this respect, such tasks are equivalent to pending tasks which have not yet begun. However, a suspended task may have ongoing subtasks which may be affected by the interruption. Two effects occur automatically: (1) subtasks no longer inherit priority from the suspended ancestor and (2) each subtask is reprioritized, possibly causing it to become interrupted. Other effects are procedure-specific and must be specified explicitly. PDL includes several primitive steps useful for this purpose, including RESET and TERMINATE.

```
(step s4 (turn-on-headlights))  
(step s5 (reset) (waitfor (suspended ?s4)))
```

For example, step s5 causes a turn-on-headlight task to terminate and restart if it ever becomes suspended. This behavior makes sense because interrupting the task is likely to undo progress made towards successful completion. For example, the driver may have gotten as far as moving the left hand towards the control knob at the

time of suspension, after which the hand will likely be moved to some other location before the task is resumed.

## Robustness against interruption

Discussions of planning and plan execution often consider the need to make tasks robust against failure. For example, the task of starting an automobile ignition might fail. A robust procedure for this task would incorporate knowledge that, in certain situations, repeating the turn-key step is a useful response following initial failure. The possibility that a task might be interrupted raises issues similar to those associated with task failure, and similarly requires specialized knowledge to make a task robust. The problem of coping with interruption can be divided into three parts: wind-down activities to be carried out as interruption occurs, suspension-time activities, and wind-up activities that take place when a task resumes.

It is not always safe or desirable to immediately transfer control of a resource from its current controller to the task that caused the interruption. For example, a task to read information off a map competes for resources with and may interrupt a driving task. To avoid a likely accident following abrupt interruption of the driving task, the agent should carry out a wind-down procedure (Gat, 1992) that includes steps to, e.g., pull over to the side of the road. The following step within the driving procedure achieves this behavior.

```
(step s15 (pull-over)  
  (waitfor (suspended ?self))  
  (priority (avoid-accident) (importance 10)  
    (urgency 10)))
```

Procedures may prescribe additional wind-down behaviors meant to (1) facilitate timely, cheap, and successful resumption, and (2) stabilize task preconditions and progress – i.e. make it more likely that portions of the task that have already been accomplished will remain in their current state until the task is resumed. All such actions can be made to trigger at suspension-time using the waitfor eventform (*suspended ?self*).

In some cases, suspending one task should enable others meant to be carried out during the interruption interval. Typically, these will be either monitoring and maintenance tasks meant, like wind-down tasks, to insure timely resumption and maintain the stability of the suspended task preconditions and progress. Windup activities are carried out before a task regains control of resources and are used primarily to facilitate resuming after interruption. Typically, windup procedures will

include steps for assessing and “repairing” the situation at resume-time – especially including progress reversals and violated preconditions. For example, a windup activity following a driving interruption and subsequent pull-over behavior might involve moving safely moving back on to the road and merging with traffic.

### Continuity and intermittency

Interruption raises issues relating to the continuity of task execution. Three issues seem especially important. The first, discussed in section 4, is that not all tasks requiring control of a given resource constitute significant interruptions of one another’s continuity. The PROFILE clause allows one to specify how long a competing task must require the resource in order to be considered a source of conflict.

Second, to the extent that handling an interruption requires otherwise unnecessary effort to wind-down, manage suspension, and wind-up, interrupting an ongoing task imposes opportunity costs, separate from and in addition to the cost of deferring task completion. These costs should be taken account of in computing a task’s priority. In particular, an ongoing task should have its priority increased (over what it would be if not yet begun) in proportion to the costs imposed by interruption. In PDL, this value is specified using the INTERRUPT-COST clause. For example, the clause

(interrupt-cost 5)

within the driving procedure indicates that a driving interruption should cause 5 to be added to a driving task’s priority if it is currently ongoing.

The third major issue associated with continuity concerns *slack time* in a task’s control of a given resource. For example, when stopped behind a red light, a driver’s need for hands and gaze is temporarily reduced, making it possible to use those resources for other tasks. In driving, as in many other routine behaviors, such intermittent resource control requirements are normal; slack time arises at predictable times and with predictable frequency. A capable multitasking agent should be able to take advantage of these intervals to make full use of resources. In PDL, procedures denote the start and end of slack-time using the SUSPEND and REPRIORITIZE primitives.

```
(step s17 (suspend ?self
  (waitfor (shape ?object traffic-signal)
    (color ?object red)))
(step s18 (monitor-object ?object) (waitfor ?s17))
(step s19 (reprioritize ?self)
  (waitfor (color ?object green)))
```

Thus, in this example, the driving task will be suspended upon detection of a red light, making resources available for other tasks. It also enables a suspension-time task to monitor the traffic light, allowing timely reprioritization (and thus resumption) once the light turns green.

### Computing Priority

To compute priority, APEX uses a version of the previously described priority equation that takes into account two additional factors. First, an interrupt cost value is added to priority if an interrupt-cost has been specified and the task is currently ongoing. Second, the computation should recognize limited interaction between the urgency and importance terms. For example, it is never worth wasting effort on a zero-importance task, even it has become highly urgent. Similarly, a highly important task with negligible urgency should be delayed to avoid the opportunity cost of execution. Such interactions are represented by the discount term  $1/(1+x)$ . Thus the priority function<sup>2</sup>:

$$priority_b = IC + S(1 + \frac{1}{U + 1})I_b + (S_{max} - S)(1 + \frac{1}{I_b + 1})U_b$$

where IC represents interrupt cost and other parameters are as previously described.

### Future Work

APEX development has been driven primarily by the need to perform capably in a simulated air traffic control world (Freed and Remington, 1997), a task environment that is especially demanding on an agent’s ability to manage multiple tasks. Applying the model to ever more diverse air traffic control scenarios has helped to characterize numerous factors affecting how multiple tasks should be managed. Many of these factors have been accounted for in the current version of APEX; many others have yet to be handled.

---

<sup>2</sup> Prioritization mechanisms also incorporate a factor designated *task refractory-state* representing reduced priority for a repeating task immediately following execution. The problem of managing repetition is not considered here.

For example, the current approach sets a task's priority equals the maximum of its basis priorities. This is appropriate when all bases refer to the same underlying factor (e.g. being late to a meeting vs. being very late). However, when bases represent distinct factors, overall priority should derive from their sum. Although APEX does not presently include mechanisms for determining basis distinctness, PDL anticipates this development by requiring a basis description in each priority clause.

Other prospective refinements to current mechanisms include allowing a basis to be suppressed if its associated factor is irrelevant in the current context, and allowing prioritization decisions to be made between compatible task groups rather than between pairs of tasks. The latter ability is important because the relative priority of two tasks is not always sufficient to determine which should be executed. For example: tasks A and B compete for resource X while A and C compete for Y. Since A blocks both B and C, their combined priority should be considered in deciding whether to give resources to A.

Perhaps the greatest challenge in extending the present approach will be to incorporate deliberative mechanisms needed to optimize multitasking performance and handle complex task interactions. The current approach manages multiple tasks using a heuristic method that, consistent with the sketchy planning framework in which it is embedded, assumes that little time will be available to reason carefully about task schedules. Deliberative mechanisms would complement this approach by allowing the agent to manage tasks more effectively when more time is available.

## Acknowledgements

Thanks to Jim Johnston, Roger Remington, and Michael Shafto for their interest and support, and to Barney Pell for comments on a previous draft of this paper.

## References

Cohen, P.R., Greenberg, M.L., Hart, D., and Howe, A.E. 1989. An Introduction to Phoenix, the EKSL Fire-Fighting System. EKSL Technical Report,. Department of Computer and Informational Science. University of Massachusetts, Amherst.

Firby, R.J. 1989. Adaptive Execution in Complex Dynamic worlds. Ph.D. thesis, Yale University.

Freed, M. & Remington, R.W. 1997. Managing Decision Resources in Plan Execution. In Proceedings of the

Fifteenth Joint Conference on Artificial Intelligence, Nagoya, Japan.

Freed, M. 1998. Simulating human performance in complex, dynamic environments. Ph.D. thesis, Northwestern University.

Gat, Erann. 1992. Integrating planning and reacting in heterogeneous asynchronous architecture for controlling real-world mobile robots. In *Proceedings of 1992 National Conference on Artificial Intelligence*.

Georgeff, M and Lansky, A. 1987. Reactive Reasoning and Planning: An Experiment with a Mobile Robot. *Proceedings of 1987 National Conference on Artificial Intelligence*.

Hayes-Roth, B. 1995. An architecture for adaptive intelligent systems. *Artificial Intelligence*, 72, 329-365.

Pell, B., Bernard, D.E., Chien, S.A., Gat, E., Muscettola, N., Nayak, P.P., Wagner, M., and Williams, B.C. 1997. An autonomous agent spacecraft prototype. *Proceedings of the First International Conference on Autonomous Agents*, ACM Press.

Schneider, W. and Detweiler, M. 1988. The Role of Practice in Dual-Task Performance: Toward Workload Modeling in a Connectionist/Control Architecture. *Human Factors*, 30(5): 539-566.

Simmons, R. 1994. Structured control for autonomous robots. *IEEE Transactions on Robotics and Automation*. 10(1).